



The Innovation Center China - ICC

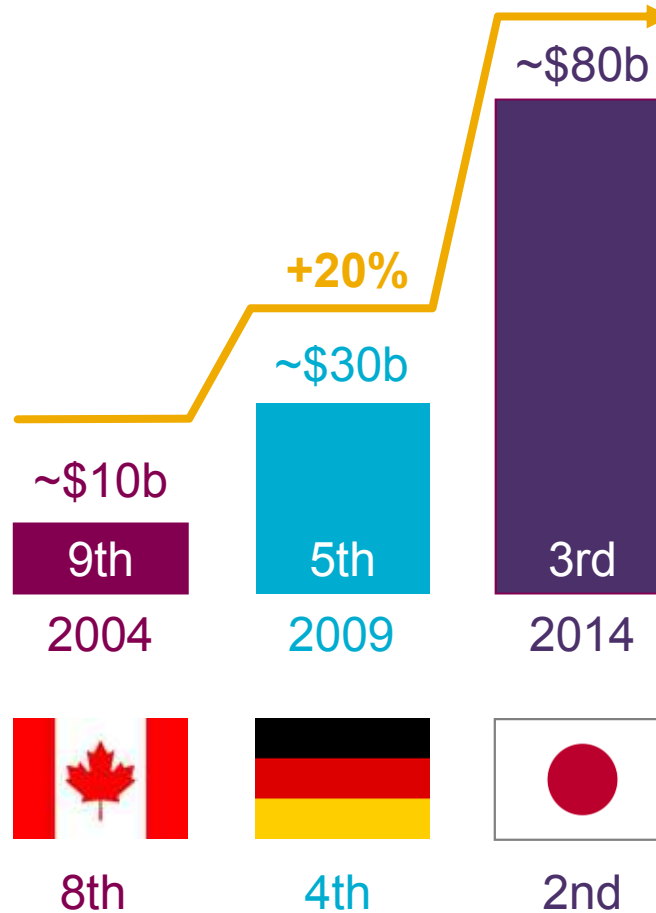
China is the single largest emerging market opportunity



China Rx market sales
Constant exchange rate

Sales rank among world
pharma markets ...

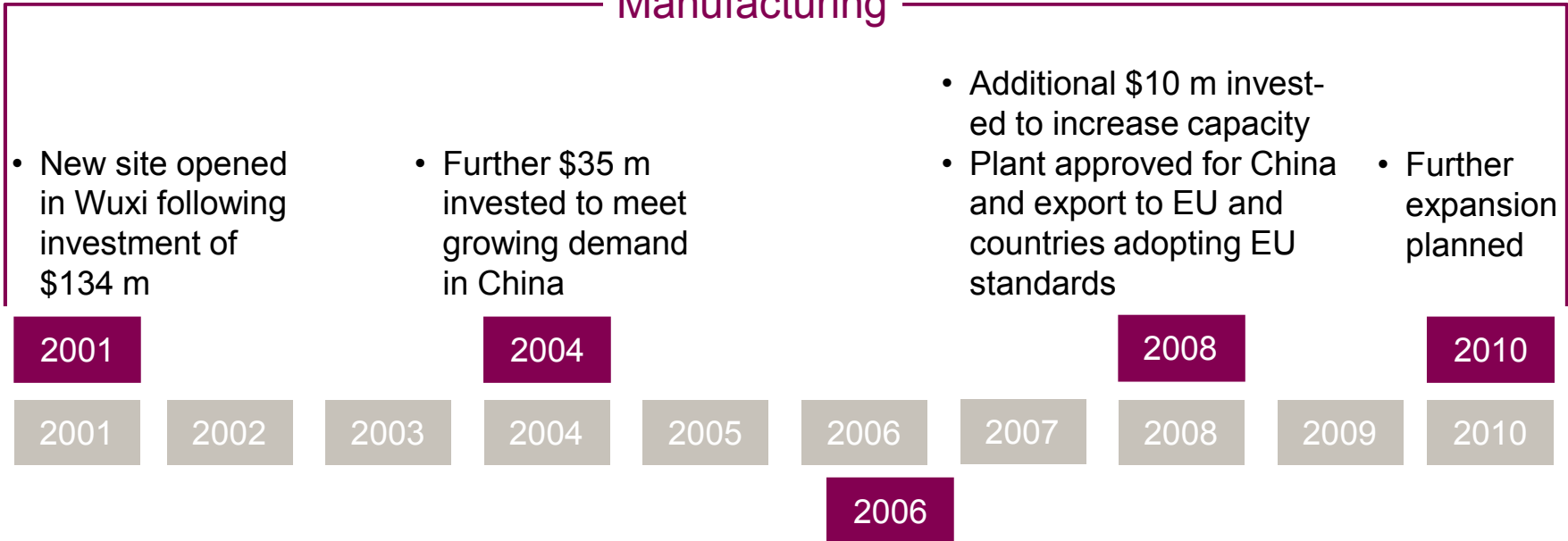
... and catching up to



We have supported this with investments in manufacturing and R&D



Manufacturing



- Discovery investment to establish the Innovation Center China (ICC)

Why an Innovation Center in China?



- Discovery presence to optimally support AZ business in China and Asia
- Unmet medical needs
- Increasing scientific innovations from China
- Favorable government policies and research environment